## Week 40 Focus - Team Development - Building Your Team

Focus Question: What is going to help your team excel? What does building your team look like? When are you dedicating time to this process?

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Team development is a process. It is not something that happens overnight. It's not a one-off. Teams are like elephants — big and bold. They take time to move and shift.

Teams need several elements to perform at their peak. I commonly call these the Six Factors of high performing teams. From different research (Katzenbach and Smith, Hackman and Wageman, Carr and Peters) we know that teams require:

- 1. Shared purpose or mission (Your WHY)
- Shared behavioral norms (How you do things? What is acceptable and unacceptable on the team?)
- 3. Shared commitment (What are team members committed to?)
- 4. Shared performance goals (How are people measured? How do your goals align? Overlap?)
- Shared team practices (Teams that work together effectively share common practices such as a Monday morning huddle, a Thursday night out or some other regular event)
- 6. Clear roles (How our roles overlap, align and connect)

https://www.potentialsrealized.com/teams-365-blog/teams365-307-revisiting-the-six-factors-of-high-performing-teams



As a team, consider where you are on a scale of 1-10 (1 being low and 10 being high) around each of the Six Factors? What needs attention?

Be sure to schedule in time for your team development activities. (Note the S in activities. Team development is not just a one-off! It's a process.)

## CONNECTION TO THE WORKBOOK AND PLANNER

Share resources with you team from the workbook plan. Could they benefit from having a copy themselves?

"If everyone is moving forward together, then success will take care of itself."

- Henry Ford